



2025 ANNUAL REPORT



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Leadership Team

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Sean Graham, VP, Southeast Region
Brent Page, VP, Western Region
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Sophia Skiba, Director, Space Professionals Society

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Paula Trimble, Government Affairs (acting)
Michael Martindale, Space Education

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Col. (Ret.) Don Kidd
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The Honorable Dr. John F. Plumb
Brig. Gen. (Ret.) Richard Stapp
Bill Starkey
Fred D. Taylor, Jr.
Brig. Gen. (Ret.) Dr. Pete Worden



Message from Our CEO

Dear Members, Sponsors and Supporters of the Space Force Association,

As we enter our sixth year, the strategic landscape for the Space Force Association has evolved significantly. The U.S. Space Force - our reason for existence - has grown in mission, budget, and acceptance among the DoD and its international partners. This growth is critical, as the space domain is becoming more contested by adversaries seeking to deny U.S. and allied access. SFA has grown in lockstep with the service.

Thanks to the generosity of our sponsors and the hard work of our team, we closed 2025 in our best financial position to date. Through strong leadership, SFA has weathered the startup phase and established a foothold. This is not enough, though. To fully execute our role as a premier military association—from influencing high-level policy to providing robust support for Guardians—we must scale our resources and our reach.



This annual report reviews key information from the Association's 2025 activities, and gives you insights to our vision for the year ahead. What I hope this document shows is that the Space Force Association remains committed to serving the Space Force, its Guardians, and advancing U.S.-led security in space, and will do so with deliberateness for the trust we've earned, respect for those we serve, and boldness for how the Association operates.

Semper Supra!

A handwritten signature in black ink, appearing to read 'Damon Feltman'.

Damon Feltman
Chief Executive Officer
Space Force Association

2026 Strategic Plan

Scaling Our Organization

SFA finished the last quarter of 2025 creating a new strategic vision for the organization, replacing the guidance that had been in place for several years. Developed with the support of our Board of Directors, the new strategy recognizes the changing environment that both the Space Force and Space Force Association exists in, and pays special attention to the need of the Association to transition from a “startup” organization to a “scaling” one.

The new Vision, Mission, and Strategic Objectives of SFA are:

Our Vision: A future where a dominant U.S. Space Force, supported by an engaged and educated public, ensures the space domain remains secure and accessible.

Our Mission: Champion a strong Space Force, uplift its Guardians, and be the premier national association that unites public and private sectors in this shared purpose.

Our four Strategic Objectives are the principal outcomes SFA will pursue for the year ahead:

Advocacy & Awareness: Improve public, industry, and government awareness and

OUR VISION

A future where a dominant U.S. Space Force, supported by an engaged and educated public, ensures the space domain remains secure and accessible.

OUR MISSION

Champion a strong Space Force, uplift its Guardians, and be the premier national association that unites public and private sectors in this shared purpose.

support for the Space Force and its Guardians, and the premise of Spacepower.

Talent Development: Support workforce development initiatives serving the Space Force and space industry.

Government, Industry, and International Collaboration: Serve as a bridge between government, military, allies, and commercial space organizations.

Organizational Growth and Excellence: Grow the organization and operate with integrity and transparency.

Executive Summary

SFA's Most Impactful Moments of 2025

Spacepower Conference 2025

The third annual Spacepower Conference, held December 10–12 in Orlando, marked a historic milestone for the Association. With more than 2,700 attendees, including over 900 military, Spacepower 2025 became the first-ever sold-out Spacepower Conference, bringing

together military personnel, senior defense leaders, industry partners, allies, and policymakers for candid discussions on space strategy, operations, and the future of spacepower. The event reinforced SFA's role as the premier convener for the national security space community.



National Spacepower Center

In a landmark step forward, SFA announced the creation of the National Spacepower Center (NSpC), a new initiative designed to educate policymakers, military leaders, industry, and the public on the realities of space as a contested warfighting domain. Sedaro also was announced as the first

industry partner to join the consortium. Through immersive learning, visualization, and strategic engagement, the NSpC will help close critical spacepower knowledge gaps and strengthen national security understanding.

Executive Summary

Continued...



“Always Above” Premier

SFA Huntsville hosted the nation-wide premier of the Space Force’s film “Always Above” at the U.S. Space & Rocket Center’s INTUITIVE® Planetarium. This event included comments from USSF Chief, Gen B. Chance Saltzman, and gave attendees a powerful educational resource

created to enhance public understanding of how space plays in our daily lives and the Space Force’s mission-critical role in safeguarding U.S. interests in space.

Engagement with Senior Space Force & USAF Leadership & New Mission Symbolism

Throughout the year, and especially at SPC25, SFA facilitated direct engagement with senior leaders across the Space Force and Department of the Air Force, including Secretary of the Air Force Troy E. Meink. At SPC25,



the Space Force also unveiled new mission symbolism, reflecting the service’s evolving identity, mission focus, and operational culture. These moments underscored SFA’s role as a platform not only for dialogue, but for milestones that shape the Space Force’s story.

Executive Summary

SFA's Most Impactful Moments of 2025

Strengthened Strategic Partnerships

In 2025, SFA formalized and expanded key partnerships across the space ecosystem to accelerate education, workforce development, and global awareness of spacepower. This included a Memorandum of Understanding with the Space Foundation to support joint initiatives in education and workforce development.



Additionally, at SPC25, SFA and i5 Space signed an MOU to enhance collaboration between the Space Force Cadet Corps and i5 Space, creating structured mentorship pipelines and leadership development pathways for future space professionals.



Separately, SFA partnered with the American Institute of Aeronautics and Institute of Aeronautics and Astronautics (AIAA) to help expand ASCEND, an influential space industry event, and will play a key role in bringing national security space content into that forum in Washington, D.C. in May 2026. This collaboration positions SFA as a strategic partner in broader cross-sector dialogues on the future of space policy, national security, and innovation.

Executive Summary

Continued...



Leadership Transition: Damon Feltman Announced as SFA's Incoming CEO

SFA announced that Brigadier General (Ret.) Damon Feltman, USAF, will serve as the Association's next Chief Executive Officer of the Space Force Association, effective February 1, 2026. With decades of senior leadership experience in defense and space operations, and as SFA's previous Chief Operating Officer, Feltman will guide SFA into its next chapter.



Honoring SFA's First Legacy Guardians

Bill "Hippie" Woolf, SFA's Founder and first CEO, was named the first Legacy Guardian at the Spacepower Excellence Awards Gala for his leadership and commitment. Additionally, Mark Dreiling, Education Committee Chair and longtime Space Force ally, was awarded the second Legacy Guardian Award.

Financial Overview

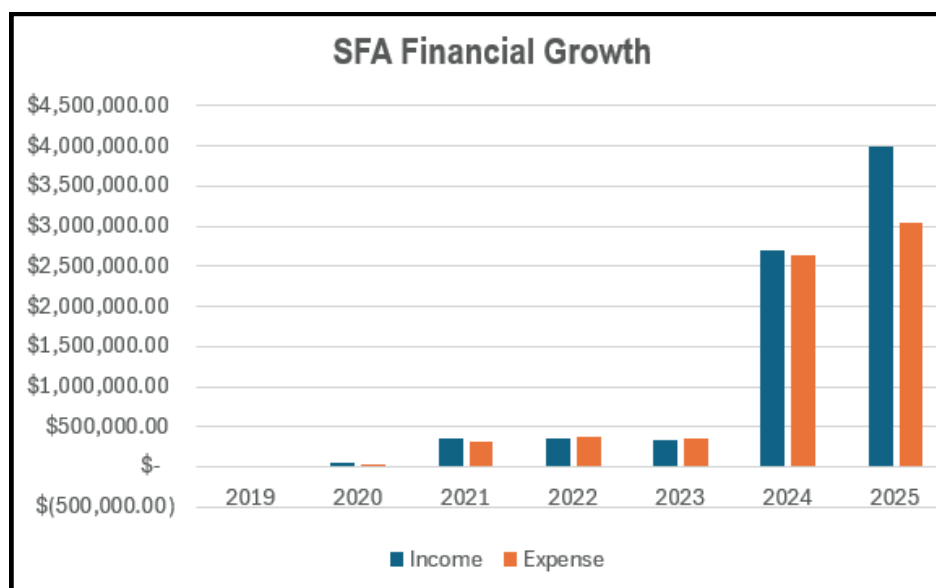
Disciplined Financial Management

In 2025, the Space Force Association continued to strengthen its financial position through disciplined management and mission-focused growth. Revenue performance reflected expanded programming and the successful execution of the Spacepower Conference, all aligning with the SFA's commitment to supporting the Space Force community.

Operating expenses increased in a deliberate and strategic manner to support program delivery, event execution, and organizational scale. These investments were balanced by continued cost oversight, allowing SFA to maintain a positive operating margin and reinforce long-term financial sustainability while advancing its mission.

At the same time, SFA invested in its people and internal infrastructure. Focused improvements to human resources and compliance practices and strengthened governance. These efforts ensure that the organization is well-positioned to support its workforce, manage growth responsibly, and sustain mission impact in the years ahead.

The chart below illustrates the organization's growth since SFA was founded in 2019, demonstrating sustained expansion in revenue, operations, and overall organizational impact.



Advocacy & Policy Work

Advancing the Mission of the USSF

SFA strengthened its role as a leading advocate for the spacepower community, advancing policies that support the growth and effectiveness of the USSF and the broader national space enterprise.

Through engagement with policymakers and decisionmakers, SFA worked to elevate awareness of the strategic importance of the space domain. These efforts helped inform national dialogue and promote policies that ensure the United States remains secure and competitive in space.

Thought Leadership

SFA authored several thought leadership pieces on topics including the Theory of Competitive Endurance; implementation of the Space Force Personnel Management Act; balancing operations and acquisitions focus in the Space Force; and multiple podcasts featuring Space Force, U.S. Space Command, and industry leaders.

Supporting NASA Nominations, Confirmation

SFA successfully advocated for the December confirmation of Jared Isaacman as NASA Administrator. Additionally, SFA supported the nomination of SFA Matt Anderson as NASA Deputy Administrator.

Legacy Guardian Act

We championed the Space Force Legacy Guardian Recognition Act (H.R. 5071), which was incorporated into the FY2025 NDAA and signed into law, authorizes the Air Force to designate eligible individuals as honorary separated members of the USSF. This important designation reflects the rich history of space operations within the Air Force and the foundation it laid for today's Space Force, fostering a powerful sense of continuity and shared heritage.



Rep. Salud Carbajal and Rep. Don Bacon

Programs & Partnerships

Initiatives & Organizations Propelling Spacepower

SFA expanded its programs and partnerships to strengthen the growing spacepower community and advance understanding of the space domain. Through strategic collaborations with industry, academia, government, and key space communities, SFA delivered initiatives that connected professionals, supported education and research, and elevated the national conversation on spacepower.

Spacepower Excellence Awards

The 2025 Spacepower Excellence Awards, held at the Awards Gala at Spacepower Conference, were presented to 35 recipients across 20 categories. Recipients included Guardians and Active Military, Reservists, Civilians, industry and volunteers.

National Spacepower Center

SFA announced the establishment of the National Spacepower Center (NSpC), a new national asset designed to help U.S. leaders understand the space domain, the nature of space warfare, and the operational realities underpinning U.S. national security. As part of the launch, SFA announced that Sedaro will serve as the first NSpC industry consortium member, contributing advanced simulation and visualization capabilities to support the Center's mission.

Future Space Professionals Scholarship

Three students were selected as recipients of the 2025 Future Space Professionals Scholarship. The fund provides tuition assistance to



Programs & Partnerships

Continued...

college undergraduates in Science, Technology, Engineering and Mathematics in their junior or senior year. Awardees each received \$2,500.

Space Professionals Society

2025 implemented operations and marketing, and expanded to four collegiate chapters (TX, AZ, NC, Illinois), mostly operating with monthly meetings for students. SPS established an MOU with both i5Space and AIAA for the 2026 year, which brought in teams of students and cadets to join the “SatelliteRise” Design Competition beginning in spring 2026.

Basic Military Training Graduation

Led by SFA San Antonio Chapter, SFA continued our support of the newest Guardians at BMT Graduation at Joint Base San Antonio–Lackland. SFA volunteers greeted graduates with welcome kits and an SFA coin, and provided ongoing support and engagement after the ceremonies.

Partnerships

SFA established valuable formal partnerships with several mission-aligned advocacy, education and member organizations in 2025,



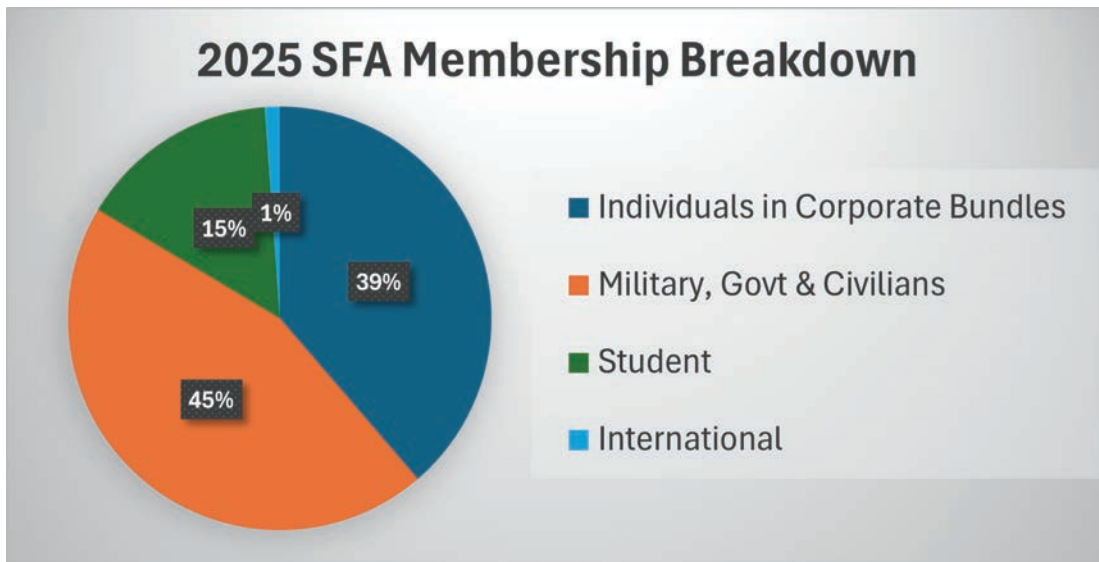
increasing our collective resources, reach and voice:

- Signed an MOU with **i5 Space** to enhance collaboration between the Space Force Cadet Corps and i5 Space, creating structured mentorship pipelines and leadership development for future space professionals.
- Signed a new MOU with the **Space Foundation** to focus on bolstering education, workforce development, and public awareness of the space domain.
- Partnered with **AIAA** and committed to providing sessions and speakers at expanded ASCEND 2026, highlighting the criticality of national security space.

Membership Growth

Building the Space Community

SFA membership continued to grow in both size and strength in 2025, reflecting the Association's expanding role across the space community. Corporate memberships increased by **56% year-over-year**, demonstrating strong demand from organizations seeking to connect their teams with SFA programs and professional development opportunities. At the same time, SFA maintained an impressive **93% membership retention rate**, underscoring the value members place on the Association's events, content, and community. This sustained growth highlights SFA's success in building an engaged network dedicated to supporting the mission of the United States Space Force.



SFA's chapters cross the nation's space hubs and communities, bringing together members from government, industry, and academia. Chapters cross the West Coast, from San Diego, through Los Angeles and Vandenberg, and up to Seattle. Phoenix represents the Desert Southwest, and then Colorado Springs sits on the Front Range. 2025 saw efforts to establish a chapter in Omaha, while volunteers in Austin, San Antonio, and Houston solidified SFA's Texas presence. East of the Mississippi River, SFA planted a flag in Michigan, and grew in Huntsville, Alabama. Finally, in the East, SFA has its chapters in Tampa, Space Coast, Northern Virginia, and Boston. Together, these chapters and their members represent a vibrant and growing community that strengthens collaboration and supports the continued advancement of the space enterprise.

Volunteer Impact & Service

Mission-Driven Space Supporters

SFA's continued growth and success are made possible by a dedicated network of volunteers who contribute their time and expertise across the organization. In 2025, SFA tracked **125 key volunteers** serving in roles that included chapter leadership, committee participation, advisory boards, the Board of Directors, and support for special programs and initiatives. These volunteers played a critical role in sustaining SFA's nationwide presence, supporting local engagement, and helping deliver meaningful programs for members and partners.

125

Key Volunteers

75

SPC25 Volunteers

526

SPC25 Volunteer Hours



Volunteer support was especially vital during the Spacepower Conference, where **75 volunteers** contributed a combined total of **526 hours** to ensure the event's success. Their efforts supported event operations, attendee engagement, and program execution, helping make the conference the largest to date.



At the Spacepower Excellence Awards, SFA acknowledged two Volunteers of the Year: **Dillon Cox, SFA DC Chapter, and Dolores Lowe, SFA Florida Chapter.**

Events & Engagements

Chapter Events, Socials & National Outreach



88

Engagements

56

Chapter
Events

4028

Total
Attendees

In 2025, SFA hosted and supported a robust calendar of engagements that strengthened connections across the space community and advanced support for the United States Space Force. Across the country, SFA organized a total of **88 events**, including national programs, chapter gatherings, in-person podcasts and interviews, and community engagements.

Chapter activity remained a cornerstone of SFA's impact, with **56 chapter events drawing 4,028 attendees**. These local engagements created opportunities for Guardians, industry professionals, and supporters to connect while expanding awareness of the Space Force mission at the community level.

SFA's national events continued to grow in both scale and impact, highlighted by the 3rd Annual Spacepower Conference - the Association's largest to date - which welcomed **2,764 attendees** for discussions on the future of spacepower and national security.

Events & Engagements

Continued...

Additional flagship engagements included:

- Golfing for Guardians in Washington, DC
- Massachusetts Chapter Kickoff Breakfast featuring remarks from Lt. Gen. Philip A. Garrant
- Space Warfighter Talk in Alabama with Brig. Gen. Nick Hague
- The Space Education & Innovation Summit in California
- Guardian Industry Night in Colorado

In addition to hosting its own programs, SFA supported Space Force engagements throughout the year. These included:

- Quarterly Basic Military Training Graduation Ceremonies in Texas
- The Fiscal Year Budget Priorities Breakfast and the 5th Space Force Birthday Celebration in Washington, DC
- Operational Test & Training Infrastructure Industry Day in Colorado
- The Anniversary Bumper-8 Launch event in Florida
- “Always Above” screening at U.S. Space & Rocket Center Intuitive Planetarium in Alabama



Through these combined efforts, SFA events and engagements provided valuable forums for professional development, networking, and collaboration across the space enterprise. We continued to build a strong and connected community dedicated to supporting Guardians and advancing the Space Force mission.

Chapter Activities

Connecting Communities with the Space Force

SFA's Chapters have experienced significant growth and development in 2025, with a strong emphasis on expanding its chapter network, enhancing leadership, improving operational support and standing up well-attended regional events.

2025 Highlights

- Strong national-level engagement in DC, including the Space Force Birthday Dinner and industry socials
- New England hosted the Space Defense & Innovation Summit
- Southeast Region executed a Space Warfighter reception for Guardians in Korea during UFS25
- Western Region continued advocacy efforts tied to Vandenberg launch cadence and policy engagement
- Central Region strengthened Guardian support at BMT (San Antonio), workforce pipeline engagement (Houston Space Force JROTC), and new chapters
- Colorado Springs organized Guardian Industry Night and hosted a reception for Weapon School Capstone



23
Chapters

**TAMPA
SOUTH CAROLINA
NEBRASKA
MICHIGAN**

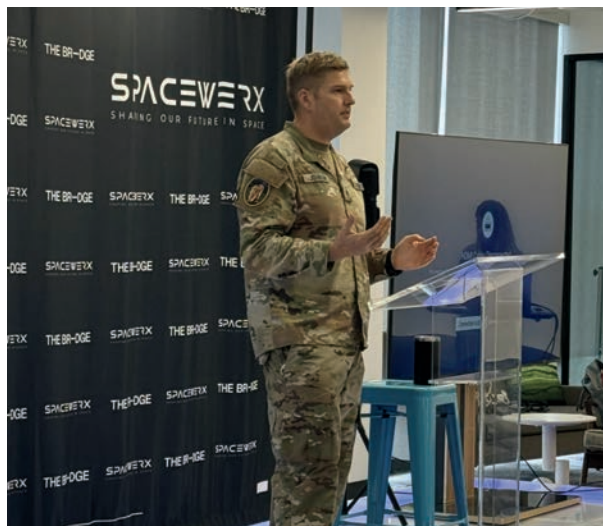
Chapters Stood
Up in 2025

Chapter Activities

Continued...

2026 Strategic Initiatives

- Initiate the Capitol Hill Series, connecting Congressional members, staffers and Space Force leaders on space issues
- Expand Golfing for Guardians nationally to enable growth of SFA's scholarship program
- Grow our Basic Military Training graduation support program
- Continue expansion of social media outreach and thought leadership publications
- Team with combatant commands and other U.S. government organizations to support their space development needs



Spacepower Conference

The Premier National Security Event



The Third Annual Spacepower Conference, held December 10–12, 2025, in Orlando, Florida, brought together leaders from across the national security space community for SFA’s flagship event focused on the mission and future of the USSF.

The conference continued its strong growth in 2025, welcoming **2,702 attendees** - a 9% year-over-year increase - including 976 military participants, of whom **886 were Guardians**. Media interest also expanded with **38 reporters from 26 outlets**, while the exhibit hall featured **55 exhibitors**, representing an 8% increase year over year and reflecting growing engagement from industry partners supporting the space mission.

Senior leaders delivered key insights on the strategic importance of spacepower and the need for resilient architectures and strong public-private collaboration. Keynote speakers included **Troy Meink, Secretary of the Air Force; B. Chance Saltzman, Chief of Space Operations; Stephen N. Whiting, Commander, United States Space Command; and Philip A. Garrant, Commander, Space Systems Command.**

Panels and keynote sessions throughout the conference addressed operational readiness, acquisition modernization, and the integration of commercial capabilities into national security space operations.

Spacepower Conference

Continued...

Returning SPC programing included:

- **Spacepower Golf Tournament** provided an opportunity for informal networking among military, industry, and government leaders.
- **Guardian Arena** competition at Patrick SFB highlighted Guardian expertise, grit and comradery and awarded one team the Arena trophy.
- **PEO Speed Dating** sessions provide structured 15-minute one-on-one discussions between PEO (Program Executive Officers) leadership and selected industry participants.
- **The Spacepower Excellence Awards Gala** recognized Guardians, Reservists, Civilians, individuals and organizations making significant contributions to the space domain.

New programming in 2025 included:

- **Spacepower Space Tank** competition, hosted with World Innovation Network, provided startups and emerging companies a platform to present innovative solutions to national security space leaders.
- **Military Spouse & Families Lounge** offered attendees

a chance to unwind, connect network with others who are also supporting their uniformed family members.

- **Redwire Guardian Nexus and Innovation stages** nearly tripled the amount of panels, interviews and fireside chats in three different ballrooms.
- **Gaming Lounge** welcomed casual and serious gamers with multiple monitors and several games to choose from, including VR experiences and more.



Marketing & Outreach

Amplifying SFA's Vision and the Space Force's Mission

SFA continued to expand its voice, reach, and influence across multiple communications platforms. Through an integrated marketing, communications, and public relations strategy, we strengthened audience engagement, elevated thought leadership, and amplified awareness of the space domain and the USSF's mission.

Media & Publications

The Spacepower Podcast

remained a cornerstone of our digital outreach, delivering 14 timely episodes with leaders across government, industry, and academia. This year, the podcast achieved strong growth in listenership with expanded reach across major streaming platforms, including Spotify and YouTube. Audience engagement remained high, reflecting the value of in-depth, accessible discussions on critical spacepower topics. SFA also produced 10 episodes of **Spacepower Radio Show**.

Across four published issues, **Spacepower Magazine** continued to serve as a flagship publication for SFA. Each issue featured expert insights, member highlights, and in-depth analysis of emerging space challenges and opportunities. Online distribution showed measurable



growth in readership, open rates, and time spent per issue. The final edition of Spacepower Magazine was produced in December, paving the way for a more robust online blog and news source on the SFA website.

The **SFA Blog** provided a dynamic platform for timely commentary, organizational updates, and expert perspectives. Posting frequency increased, driving higher website traffic and improved audience retention. Blog content played a critical role in supporting search visibility, enhancing digital presence, and reinforcing SFA's position as a trusted source of insights.

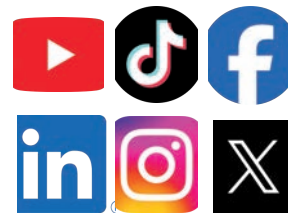
Marketing & Outreach

Continued...

Social media continued to play a vital role in amplifying the Association's message and engaging with a broader audience. Across platforms, we achieved steady growth in followers, impressions, and engagement rates. SFA also introduced a TikTok channel and produced numerous shorts and bite-sized videos for consumption by a new audience. Strategic content campaigns, including a collaboration with **Space Systems Command**, event promotion and real-time news and updates helped drive traffic to our core platforms while fostering an active and informed online community.

Public Affairs had amplifications in dozens of publications throughout the year and saw especially high mentions and coverage during Spacepower Conference. Throughout the year, SFA was highlighted in prominent publications and podcasts, including **SpaceNews**, **Politico**, the **Downlink Podcast**, and interviews from the **Redwire Stage at SPSC26**. Notable coverage included **Col Matt Anderson's NASA Deputy Administrator nomination**, the **Legacy Guardian Act** and the **National Spacepower Center**.

94K
FOLLOWERS
ACROSS SFA SOCIAL
MEDIA PLATFORMS



623
PUBLICATIONS
SPACEPOWER CONFERENCE
EDITORIAL COVERAGE



Acknowledgements

Gratitude For a Year of Catalytic Growth

The Space Force Association extends its deepest gratitude to all those who have contributed to the success of this year's mission and the continued growth of our organization.

First and foremost, we are honored to support and collaborate with the United States Space Force. The dedication, professionalism, and service of its Guardians inspire our work each day and underscore the importance of a strong, secure, and resilient space capability.

We thank our dedicated members. Your commitment, engagement, and belief in our mission form the foundation of everything we accomplish. Your support enables us to advocate, educate, and advance the space domain for the benefit of our nation and its allies.

We are profoundly grateful to our corporate sponsors and industry partners. Your investment, collaboration, and shared vision for innovation and security in space make our programs, events, and initiatives possible. Your leadership helps drive progress across the space enterprise.

We extend our sincere appreciation to our National Team staff. Your professionalism, dedication, and daily efforts ensure the effective execution of our mission and the continued growth of the Association.

To our Chapter Leadership across the country, we offer our heartfelt thanks. Your local engagement, leadership, and commitment strengthen our national presence and foster vibrant communities that advance our mission at every level.

To our volunteers, we offer our sincere appreciation. Your time, energy, and passion are invaluable. Whether supporting events, outreach efforts, or daily operations, your contributions amplify our impact in meaningful ways.

We extend our thanks to our Board of Directors for their steadfast leadership, strategic guidance, and commitment to excellence. Your stewardship ensures that the Association remains focused, effective, and forward-looking.

Acknowledgements

Continued...

We also recognize our Advisory Panel for their expertise and insight. Your counsel strengthens our initiatives and helps shape informed, thoughtful approaches to the complex challenges of the space domain.

Finally, we acknowledge the broader community of partners, stakeholders, and supporters, including educators, policymakers, and allied organizations, whose contributions help advance our shared mission. Together, we are building a stronger future in space.

With sincere appreciation,

Space Force Association



Corporate Members

Platinum

L3Harris*

Leidos*

Gold

Integrity ISR

Maynard Nexsen PC

Redwire Space

Sabel Systems

United Launch Alliance

USAA

Silver

Amazon Leo

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Amentum

Anduril Industries

Arcfield

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Scitec

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The Boeing Company*

Bronze

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ASRC Federal

Astroscale

BAE Systems

Bectel National, Inc

Blue Origin

Bluestaq

BRPH

By Light

Capella, an IonQ Company

Clear Plan Consulting

Collins Aerospace

DiSTI Corporation

Epoch Concepts

ERT

Estes Express Lines

Firefly Aerospace

First Command

GDIT

General Atomics

Electromagnetic Systems
(GA-EMS)

General Dynamics Mission
Systems

Gladius PR

Guidehouse

Hawkeye360

HII - Mission Technologies

Hitachi Vantara Federal

Impulse Space

Infinity Systems Engineering

Intuitive Machines

K2 Space

**Founding Partner*

Corporate Members

Bronze *(con't)*

KBR
Kratos Defense
LeoLabs
Lockheed Martin
Moog
Muon Space
North Wind Group
NSTXL
Odyssey
Palantir
Parallax Advanced Research
Peraton
Ravelin, LLC
Rise8
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Sigmatech
Slingshot Aerospace
Southwest Research Institute
Spaceport America
SpaceWERX
SpaceX
SRC, Inc.
Stellar Solutions, Inc
Strategic Alliance Business
Group, LLC
Systems Planning and
Analysis, Inc.
Telesat Government Solutions
Terran Orbital
Umbra
Viasat, Inc.
Voyager Technology Services
wolfSSL

Launch Pad

AiRANCULUS
All Points Logistics, LLC
Argo Space Corp
Artemis Group
Astranis
AstroNetix
ATLAS Space Operations
Black Night Space
Catalyst Campus for
Technology and Innovation/Air
Force CyberWorx
CXAL Connected Alliances
Defense Unicorns
Digantara US
Electromancer Space Corp
Gravitics
Griffin Communications Group
GXO, Inc
Kragon Space Inc.
Lifescale Analytics
Mynaric
NovaWurks, Inc.
O-Astra ISR
OneBrief
Planetary Systems AI
Radiation Team
SkyFi
Space Exploration Engineering
Space Kinetic Corp.
SPIN Solutions, Ltd.
Tendeg
ThinkOrbital
Varda Space Industries
Vast Consulting Solutions, LLC
Vulcan Wireless Inc.

"The U.S. Space Force is not just participating in the joint fight; we are **vital** to our nations security and **essential** to the American way of life, and its our Guardians who make that a reality." – Gen. B. Chance Saltzman, CSO, USSF



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